



**The Hotel at Kirkwood  
Tippie Business Event Room  
7725 Kirkwood Blvd SW • Cedar Rapids, IA 52404**

**Board of Trustees Retreat**  
**Thursday, September 25, 2025**  
**2:30 – 6:30 PM**  
<https://kirkwood.zoom.us/j/95003339405>  
Meeting ID: 950 0333 9405

Time

2:30 PM

Institutional Planning

5:00 PM

Board Questions and Comments

6:30 PM

Adjourn